

Welcome





Naval Station Norfolk Afloat and Ashore Commanders' Conference

**CAPT Mary Jackson
Commanding Officer
Naval Station Norfolk**

9 Feb 2012



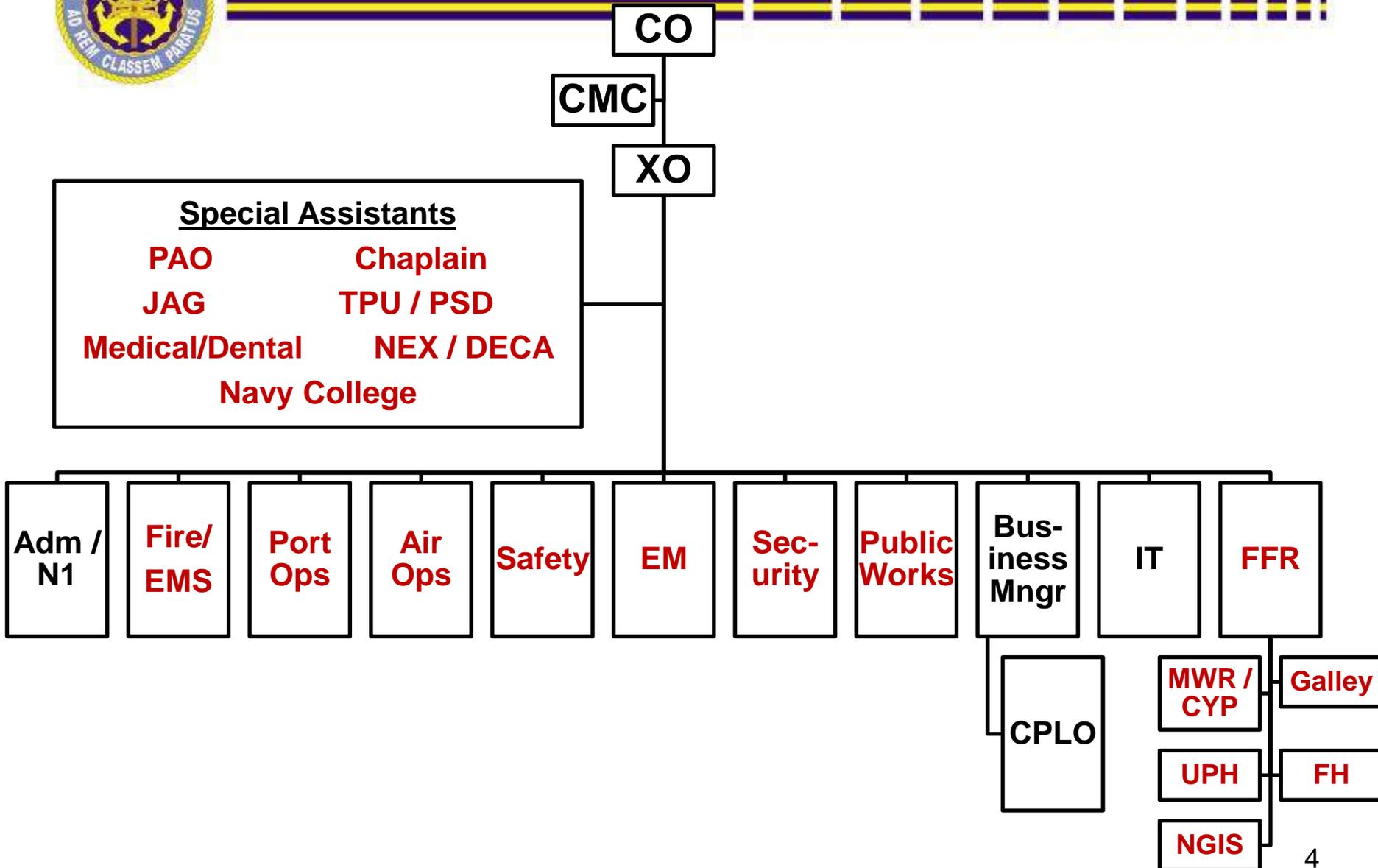
Agenda

- **Welcome and Introductions**
- **Program Highlights**
- **Mission Essential Planning**
- **Questions and Discussion**

- **Brief Avail, ROE, & Feedback Desired**



NS Norfolk Organization





Port Operations

LEADERSHIP TURNOVER



- **Degaussing Range Closure**
 - Negotiations complete
 - Estimated IOC is mid-July 2012
 - Technical support remains available
- **Paint Floats**
 - CNRMA is in the process of purchasing additional Paint Floats
 - 4 x 2-Tier Floats
 - 6 x Multi-tier Floats: (2) 60-foot lifts & (4) 45-foot lifts
- **Communication & Coordination**
 - Communication is key – NAVFAC, Port Ops, Ships' crew
 - Weekly Waterfront Coordination Meeting – every Thursday
 - Training and SMEs
 - NSN Port Ops personnel available to assist in training & inspections

LARGEST OPERATING PORT – WE NEED TO KNOW YOUR REQUIREMENTS EARLY



Air Operations



- **Realignment Ceremony**
- **Airside ATFP Meetings**
- **Air Enterprise Sailor Safety Initiative**
 - Project converts “A” Street into a pedestrian-friendly street
 - Includes complete mill/overlay, new signage, new sidewalks w/accessible ramps & well-defined crosswalks
 - Project duration is Mar – Sep 2012
- **Spring Airfield Upgrades**
 - Rubber removal on both ends of the LP runway
 - Annual paint striping project – LP and SP Areas



Security Force (NSF)

- **Impacts everyone**
- **Complex workforce (DON, USN, ASF, Afloat)**
- **Post Validation defines the requirement**
- **Resourced to 81% of requirement**
- **1/4 of on-watch sentries are ASF in FPCON A**
- **New ASF Instruction is approved**
- **20 tenants currently provide ASF**
- **All nominees attend the 3 week CNRMA ASF Academy**



Force Protection

- **FFC FP Directives**
 - Ensure compliance
- **Report suspicious activity**
 - On base 444-3333
 - Off base 877-4VA-TIPS
- **CNRMA Special Event AT Plan Guidance**
 - General Public Visitation Guidance
 - Gatherings greater than 300 personnel
 - Off-installation
- **Upcoming events of concern**
 - Solid Curtain/Citadel Shield 12
 - Public Visiting for OpSail 2012





Pier Access / Parking

- **USFF Directive: No parking on piers**
- **100% Vehicle Inspection**
- **Exceptions:**
 - Emergency vehicles
 - Port Operations
 - Selective NAVFAC
- **“Equipment” is authorized**
 - Dive support, Cranes, etc.
- **Coordinate Special Requirements / Events with NSN**



Waterfront CO/XO

- **Waterfront Training Notification**

- Any training that affects:

- Pier ECP (Manning & Arming / Access)
- Port Security Barrier
- Other ships

- **Waterfront PB4T**

- Last Thursday of the month – 0930 @ CEP-160

- Discuss waterfront training for the following month

- Always brief training at SOPA Guardmount

- 0900 Mon – Fri @ CEP-160



Environmental

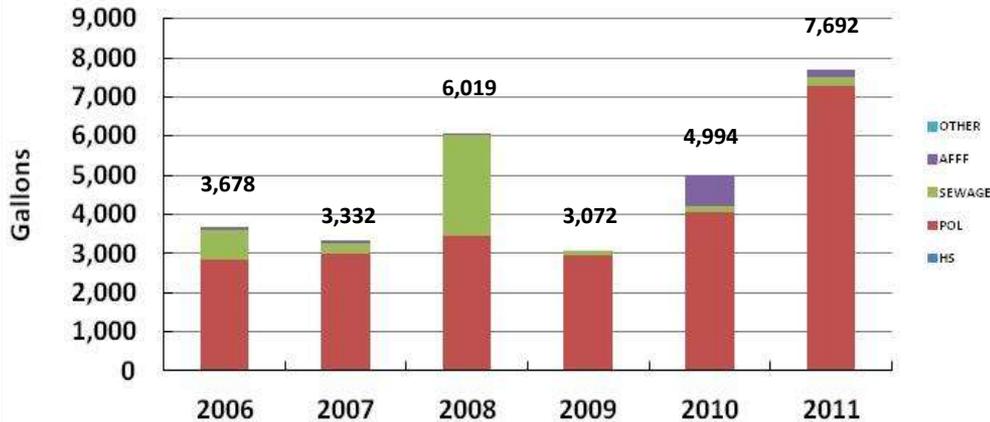
- **Federal, State & Local regulatory compliance**
- **Prevention: Training**
 - **Environmental Management System (EMS)** – all must be aware & have training
 - **Environmental Awareness Training**
 - Pierside or Shoreside
 - In person or Online (ECATTs training modules)
- **Response:**
 - **Spills & Reporting Requirement** – all spills must be called in to ECC
 - **ISIC Investigations imperative**
- **Partnership to maintain compliance (FFC down)**

Mobile training available and tailored to your needs

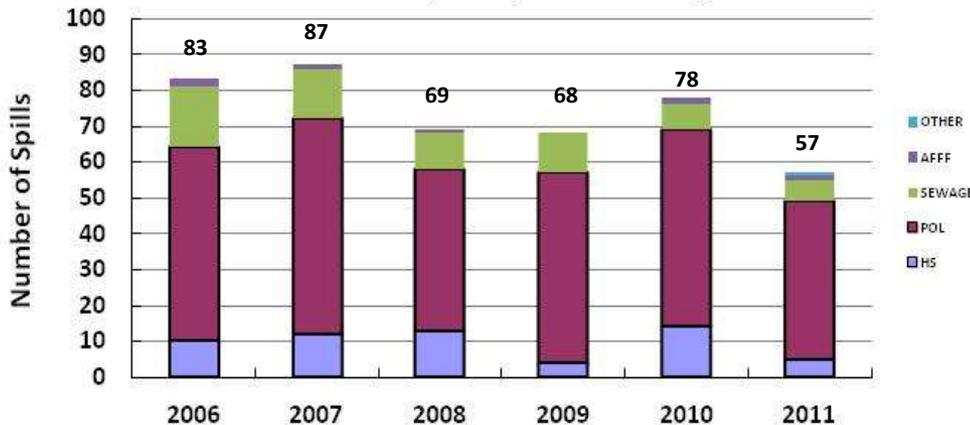


Annual Pier Spill Trends

Volume of Spills by Year and Type



Number of Spills by Year and Type



December 2011

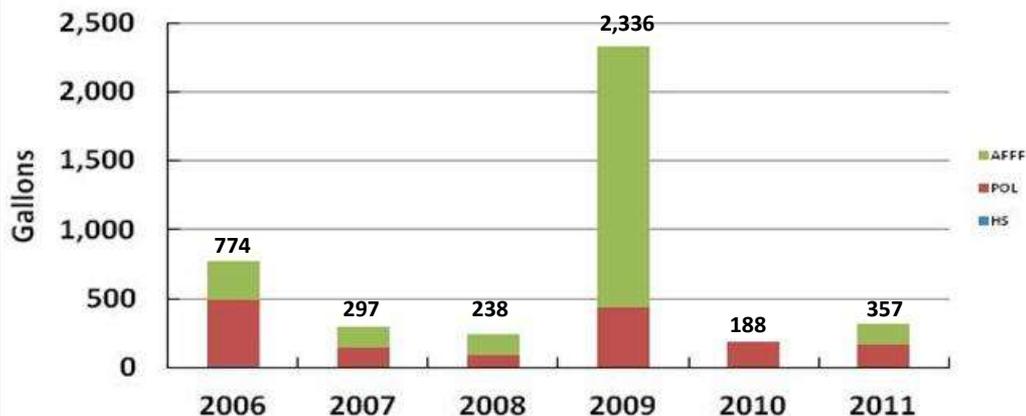
CY11 SPILLS >100 Gallons from ships

Month	Source	Quantity	Clean-up Cost
Jan	GRAVELY (F-76)	500 Gal	\$21,320
Apr	ANZIO (F-76)	1,100 Gal	\$17,380
Sept	Unknown - Pier 14	200 Gal	\$7,288
Sept	WASP (F-76)	5,200 Gal	\$35,326
Sept	IWO JIMA (CHT)	150 Gal	N/A
Dec	TRUXTON (AFFF)	200 Gal	N/A
			4 NOVs 1 LOW (one possibly pending)

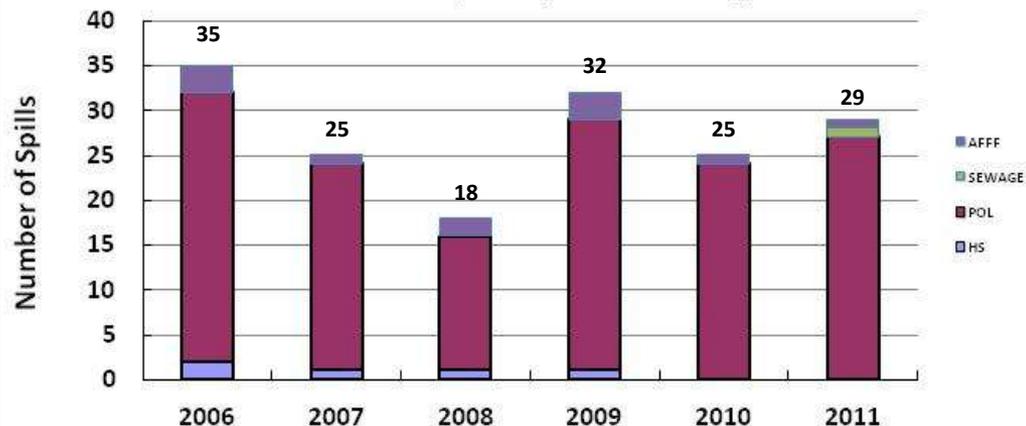


Annual Air Side Spill Trends

Volume of Spills by Year and Type



Number of Spills by Year and Type



Spills > 50 Gallons

Year	Source	Volume (gallons)
Apr-06	JP-5 from VRC-40 – fuel line break during aircraft fueling	60
May-06	JP-5 from HM-14 – fuel switch left in on position at take off	200
Jun-08	AFFF from HHM-774 – water from demo mixed with residual AFFF on floor and released	150
Sep-09	AFFF from VAW-126 – suspected mechanical failure	1,100
Nov-09	JP-5 from HM-15 – drain spout of aircraft stuck in open	60
Dec-09	AFFF from HSC-9 - accidental activation of system by sailor	100
Sep-11	JP-5 from HM-14- defective pre-check manifold	50
Oct-11	AFFF from LF-59- Fire Suppression System Activation-Under Investigation	150



Environmental Awards



Awards/Accomplishments	Internal Outreach
Riverstars Model Level Recertification & Sustained Distinguished Performance	Arbor Day Poster Contest
HRSD Pollution Prevention Award	Earth Day Outreach Fair
HRSD Pretreatment Silver Award	Arbor Day Celebration
CNO & SECNAV Environmental Award – IR Program	Clean the Station Day – April & October
SECDEF Certificate of Meritorious Achievement – IR Program	Clean the Bay Day -June
TREE CITY USA Community (9 th Year)	Storm Drain Markers
Virginia Governor's Environmental Excellence Award	



Public Works Department

- **Energy Management – Energy Efficiency First**
 - Mandated goal is 3%/yr. energy intensity reduction
 - FY11 NSN energy intensity increased
 - Steps to reverse trend
 - Energize the “Building Monitor” program
 - **Advanced Metering Initiative**
 - Communicate Consumption/Billing to tenants
- **P-116 Steam Plant Decentralization**
 - Project includes electrical, mechanical and plumbing work focused on energy conservation
 - Involves 58 different facilities, mainly in “SP” area
 - Project on schedule for an Oct 2012 completion date

MANDATES A CULTURAL AND BEHAVIORAL SHIFT



Naval Station Facility Upgrade



W-5 Renovation for Carrier Strike Groups

- Complete renovation
- Simultaneously host 3 Carrier Strike Group
 - Relocated from buildings KBB, E26 and CEP87
- FFC managing tenant requirements
- Project completion date is June 2012



Space Management Process

- **Space Management is a Regional process**
 - **COMNAVREGMIDLANTINST 11010.45B**
 - **Submit a signed space request letter to CNRMA to request space at any installation in the Mid-Atlantic Region**
 - Must include updated/validated Basic Facilities Requirement
 - Must include Space Management Questionnaire (see instruction)
 - **Regional Space Management Working Group meets monthly**
- **Basic Facilities Requirement (BFR)**
 - **Navy has established criteria (UFC 2-000-05N) to translate mission requirements into space requirements**
 - **Find the criteria at: <https://portal.navfac.navy.mil>**
 - **Contact PWD Norfolk Asset Management with questions**



Public Affairs

- **Planning an event on the installation?
Please let us know in advance.**
 - Contact NSN PAO, Terri Davis, 322-2576 or terri.k.davis@navy.mil
- **Homecomings & Host Ship Responsibilities**
- **Strategic Comms**
 - Flagship and external media releases
 - Tenant Command emails to leadership
 - The Navigator (monthly)
 - Regional publications – Signals and Discover
 - Facebook
- **Navy Public Affairs Support Element**



OpSail 2012 / War of 1812

- **22 MAY** National Maritime Day - Official Kick Off for OpSail 2012 (Norfolk Waterfront)
- **1-3 JUN** Patriotic Festival (Va Beach Oceanfront))
- **1-3 JUN** 13th Annual Blackbeard Pirate Festival (Hampton)
- **6 JUN** Sea and Air Parade (Gray Hulls)
- **6 JUN** OpSail 2012 Virginia Opening Night Gala and Virginia Arts Festival Finale (Chrysler Hall)
- **7-11 JUN** Public tours of Navy ships (downtown Norfolk)
- **8 JUN** 0600 VIPs board WASP at NSN for Tall Ship Review
- **8 JUN** OpSail 2012 Virginia Parade of Sail
- **8-10 JUN** Norfolk Harborfest and OpSail 2012 Virginia
- **8-11 JUN** Public tours of Tall Ships (downtown Norfolk)
- **9-10 JUN** Ships open for tours at Naval Station Norfolk
- **10 JUN** USMC Sunset Parade (downtown Norfolk)
- **12 JUN** Blessing of the Fleet (downtown Norfolk)



Base Cleanliness / Smartness



- **Unauthorized firearms**
- **Cell phones / texting**
- **Motorcycle PPE policy**
- **Speeding**
- **Jay-walking**
- **BEQs**
- **Tobacco Use policy**
- **Trash**
- **Military bearing**
- **Uniforms**
- **Illegal parking**

CMC Monthly Breakfast Energized!



Barracks (UH) Inspections

- **NAVSTANORFOLKINST 11103.2**
 - **Tenant commands whose personnel reside in UH are charged with the responsibility of contributing to the good order and discipline of their residents**
 - Participate in weekly inspections of spaces allocated to their personnel
 - Apply appropriate corrective and/or disciplinary actions in instances of failure to comply with regulations
- **Approx. 20% of roughly 120 tenant commands represented in the barracks are conducting regular inspections on their Sailors**
- **NSN CMC working to increase participation**



VDOT / I-564 IC



- **Hampton Blvd Grade Separation**

- Moves auto/truck traffic under a new railroad overpass
- Construction ongoing: ECD Jul 13

- **I-564 Intermodal Connector (IC)**

- New four-lane highway connecting the existing I-564 to NSN/NIT
 - Relocates NSN Gate 6
 - Located between NSN and NSA HR, parallel to railroad tracks
- Navy actively participating in VDOT design process
- Schedule
 - VDOT designing road; ECD Nov 12
 - Estimated construction start date: Summer 2013
 - Estimated construction completion date: 2016

Navy Triangle Projects



Hampton Blvd
Under Construction
ECD Feb 2013

I-564 Intermodal
Connector
Fully funded

Air Terminal
Interchange
In 2034 LRTP (P/E)
and VDOT Six Year
Plan

Fleet Recreation
Park Relocation
Completed

Hampton
Roads
3rd Crossing

Grade Separated
Interchange Hampton
and Terminal Blvd
Unprogrammed





Transportation

- **Hampton Blvd Drop Arms Project**

- Lights and drop arms to direct traffic on Hampton Blvd
 - Installed heading north between Gates 5 and 2
 - Overhead lights are operational
 - Drop arms installed, but not fully operational
 - Replaces current system of traffic cones
- System will become operational by Spring 2012

- **Transportation Survey**

- Hampton Roads Transportation Planning Organization (HRTPO) conducting Military Commuter Survey
- Survey open until 20 Feb 12:
<http://www.hrtpo.org/MILITARYCOMMUTERSURVEY.ASP>



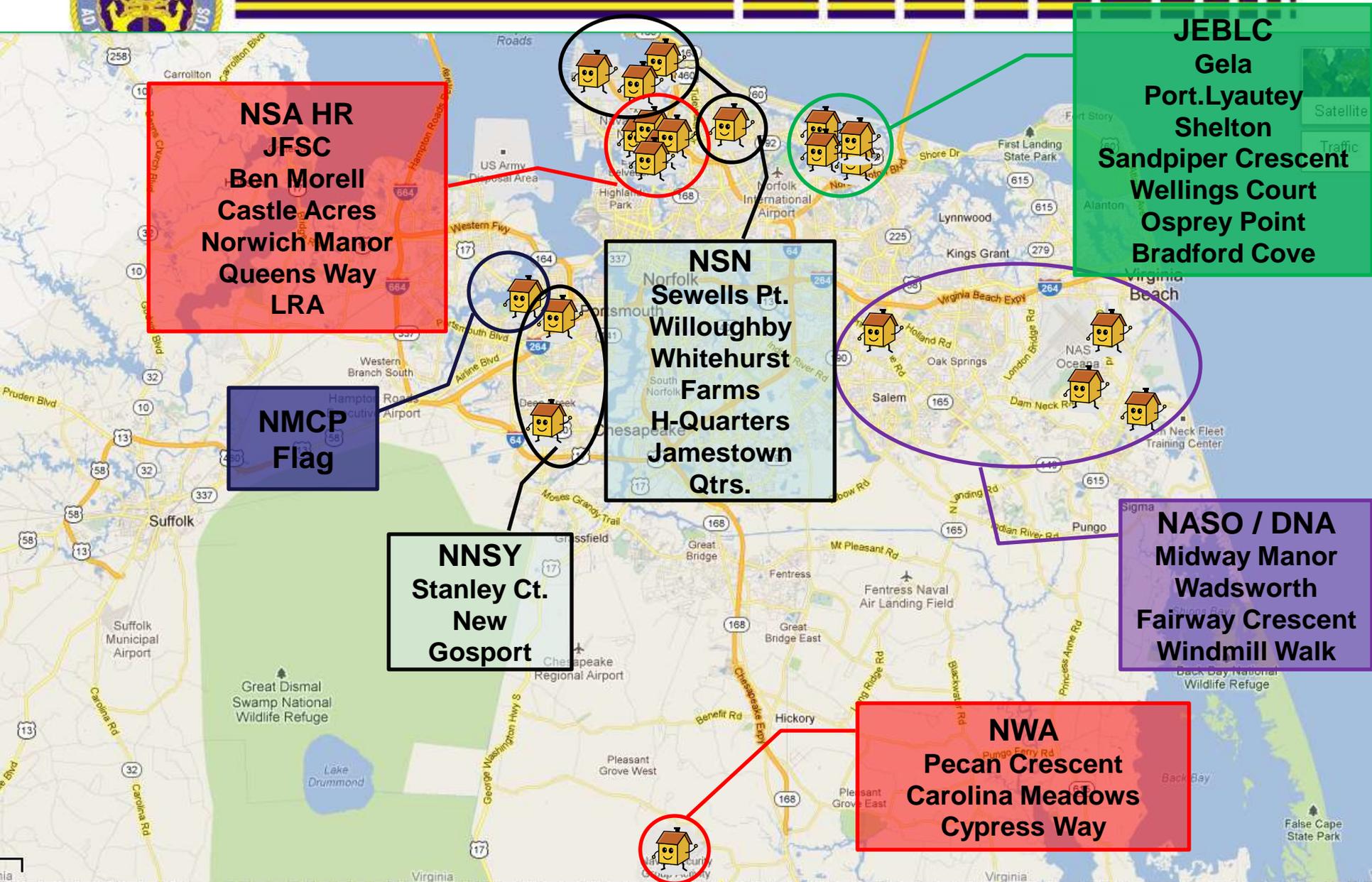
Mold Update – Family Housing

- **Distribution of Housing complexes in HR**
- **Inspections:**
 - Lincoln Military Housing (LMH) maintenance task force, accompanied by Navy representative
 - Visited 2,000 out of 4,383 homes to date
 - LMH has multiple inspection teams verifying remediation work
 - Teams averaging 20+ inspections per week
 - Immediate mold remediation

**HELP US TEACH SAILORS ABOUT OWNERSHIP
AND HOW TO ADDRESS ISSUES THRU THE PROCESS!**



PPV FH in Hampton Roads





Mold Update – Barracks (UH)

- **Proactive approach – no resident complaints**
- **Evaluated all rooms in Permanent Party Buildings**
- **UH Staff cleaned all areas of mold**
- **Repaired source of moisture – in house or by NAVFAC**
- **Residents relocated if mold not remediated immediately**
- **Mold mostly found around ventilation systems**
 - Medical evaluation identified probable cause as residents opening windows, preventing proper air flow & allowing moisture build up
- **Monthly evaluations during normal material and maintenance inspections and during check-in and check-out**

Suspect mold???

Tell the FMS and Chain of Command immediately!!!



SAPR Program

- Prevention and Response
- Monthly SACMG cases reviewed – 55
- Command assigned SARC
- Aug 2011 – Jan 31 2012
 - 72 total cases
 - 15 restricted
 - 57 unrestricted
 - **59 blue on blue**
 - **2 stranger**
 - 16 off base
 - 24 on base
 - 23 aboard ship
 - TYCOM breakdown
 - 0 SUBLANT
 - 27 AIRLANT
 - 36 SURFLANT
 - 0 NSN
 - 9 Other



Homeport City Stars

- **Open to all NAVSTA Norfolk tenant commands**
- **Each Command get at least one awardee – your submission based on deserving, outstanding service (e.g., SOY)**
- **Great way to augment existing recognition programs**
- **Command notifies NSN MWR of selectee**
- **Sailor get \$360 worth of entertainment vouchers to be used in the City of Norfolk within the calendar year**
 - Can chose between Hotels, Restaurants, Sporting Events and ITT services
- **No cost to the Command or Sailor**
 - Does not include alcohol or tobacco products
- **For more information,**
contact Nhare Payson at 757.444.2013 or
npayson@mwrma.com



Cats and Dogs



- Region/CNIC CoCs
- TPU
- Mobile Canteen
- Marquees
- WSOC Radios
- President's Day: Full Dress Ship
CNRMA Msg 031930Z FEB 12
- Traffic & Port Loading Fall 2012
- Restricted Barracks
- Concert
- CPO Goat Locker Challenge
30 Mar
- Intramurals
- SLCS
- Thimble Shoals
- Clean the Station Day tent 27 April
- Commissary Sponsor
- ERB Events
- NMCR Fund Drive begins on 1 Mar

INSTILL OWNERSHIP!



Mission Essential Personnel Requirement



- **USFF MEP PLANORD – 211915Z NOV 11**
- **NSN MEP Planning Guidance – 211512Z DEC 11**
 - Included milestones for tenant MEP Analysis & 2 TTXs
- **Mission Critical = Immediate Requirement**
- **MEP & FPCON must be defined at the unit level**
- **Comms / Notification critical – NSN & Tenant**
 - Know MEP Category / Status before an event
- **MEP and/or FPCON C \neq Immediate Evacuation**
- **Waiver / Exception Process & FPCON Reporting**
 - NSN and CNRMA will coordinate – MSG to follow
 - Afloat units waivers approved by CTF-20



Solid Curtain / Citadel Shield 12



- Annual Exercise, impacts all Navy Installations across CONUS
- To test Navy's ability to rapidly establish heightened installation security and EM postures while simultaneously executing operations.
- MAR 19 – 24
- Leads to FPCON C / MEP Plan Implementation
- Citadel Shield = NSN Events (no FPCON Δ)
 - Surveillance (Landside)
 - Small Boat Probe (Piers TBD)
 - Active Shooter (Landside)
- Solid Curtain = CONUS Events (Δ FPCON)
 - PCIED (Landside)
- FPCON C
 - Barrier Plan
- MEP Implementation



What to expect from NSN...



- **Execute & Communicate**

- Message traffic, WAAN, Giant Voice, Media, Facebook, Twitter, City of Norfolk, VDOT

- **Activate the EOC**

- Receive reports from all tenant commands
- Collaborate with ROC and CTF 20
- Communicate status...

- **Set Barrier Plan & Enclave**

- NEX/Commissary/Med/Dental

- **Situationally-Driven Evacuation**

- By area/building

- **Sustain**

- Service levels and expectations

- **Flex conditions**

- **Recovery**

<u>OPEN</u>	<u>LIMITED</u>
Galley	HRT Buses
Port and Airfield	Med/Dental:
CVIS	Acute Care Only
PW Utilities (not routine service calls)	ChildCare
Fire (WEO Mutual Aide)	NGIS
NMC as needed	Gas Stations (Card only)
	<u>TBD</u>
<u>CLOSED</u>	PSDs
NEX/MiniMarts	NMCI etc
Commissary	
ID Card Lab	
MWR Facilities (Fitness/C9/Food)	
PAO Tours	



Have you done the following?

- **Determined your critical missions?**
- Determined your MEP and your Non-MEP?
- **Met with ALL of your personnel?**
- Validated your email/phone trees?
- **Established a command process within your command?**
- Established a comm process for within your command?
- **Know how you are going to find out about MEP?**
- Know how you are going to get the word to your team?
- **Know who you have to report to?**
- Know what FPCON C means to you? 100% building ID checks?
- **Conducted Training on this process?**
- Held an internal table top (TTX)?
- **Attended and participated in the seminars TTX held by NSN?**



More MEP Touchpoints

- **CIVPERS:**

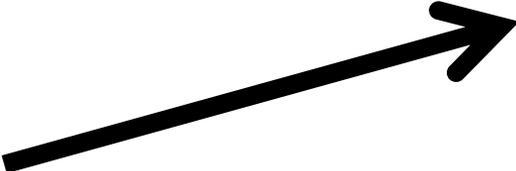
- OCHR Fact Sheet
- What is the delta b/w reality & SC/CS?

- **Mandatory MEP Training**

- Message forthcoming for set time week of 27 Feb
- Giant Voice: Assemble all personnel in their Command locations
- Conduct MEP training
- Report to the EOC
- **GOAL: INCREASE AWARENESS, PREPARE, and VALIDATE COMM PATHS**

- **ECPs do not regulate MEP**

- **Not a free for all for Residents & Transients**



Non-MEP encouraged to stay away

- Annual leave
- Advanced Annual leave
- Leave without pay
- Earned comp time
- Credit hours earned
- Request leave without pay
- Commanders may permit telework
- Modified alternate work sked / RDO
- Adjust work sked
- Assignment to alternate work site

SAFETY IS PARAMOUNT



Questions and Comments

TOP 3:

**Force Protection
Facility Sustainment
Customer Support
(Inside & Outside Fenceline)**

Slides will be posted at:

<https://cnic.navy.mil/norfolksta/index.htm>

mary.jackson1@navy.mil

david.a.culler3@navy.mil